MINUTES OF THE MEETING OF THE EXECUTIVE BOARD HELD ON NOVEMBER 13th, 2019 IN SPLIT (HR)



NATIONAL REPRESENTATIVES ATTENDING THE EXECUTIVE BOARD MEETING AT LE MERIDIEN LAV HOTEL IN SPLIT

Attendees:

	NATIONAL REPRESENTATIVE	
COUNTRY	First name	Surname
AEHT HEAD OFFICE	Klaus	ENENGL
AEHT HEAD OFFICE	Nadine	SCHINTGEN
AUSTRIA	Gerald	HABERL
AUTRICHE		
BELGIUM	Sanne	HUYGENS
BELGIQUE		
CROATIA	Vesna	BARANASIC
CROATIE		
CYPRUS	Michael	CHARLISTOS
CHYPRE		2.172
ESTONIA	Neeme	RAND
ESTONIE) / ·	HEINEEL T. H. ANGEN
FINLAND	Marja	HEINFELT HANSEN
FINLANDE FRANCE	Didier	LEDER
FRANCE	Didlei	LEDEK
HUNGARY	Marta	GYÖMBER
HONGRIE	Waita	GTOWNER
IRELAND	Ray	CULLEN
IRLANDE	1449	()
ITALY	Paolo	APRILE
ITALIE		
KOSOVO	Visar	ZATRIQI
LITHUANIA	Audrius	KURLAVICIUS
LITUANIE		
LUXEMBOURG	Michel	LANNERS
MACEDONIA	Slagjana	TRPKOVSKA-SALTIROVA
MACEDOINE	Siagjana	
THE NETHERLANDS	Remco	KOERTS
PAYS-BAS		
PORTUGAL	Ana Paula	PAIS
RUSSIA	Olga	VAKHMANOVA
RUSSIE		
SLOVAKIA	Jozef	SENKO
SOVAQUIE		
SLOVENIA	Tanja	ANGLEITNER-SAGADIN
SLOVENIE		CDI W
UNITED KINGDOM	Canan E.	CELIK
ROYAUME-UNI		

GUESTS:

PORTUGAL		
• Organizing team of the AEHT	Manuel	TORRAO
Annual Conference 2020	Vitor	SA
	Catia	GONCALVES

1. Welcome address

The meeting started with a welcome address and the presentation of the agenda of the day by the President Remco Koerts.

2. Approval of the minutes of the previous meeting (Split, March 16th, 2019)

The above-mentioned minutes had been published on the AEHT website www.aeht.eu and were approved unanimously by the delegates present.

3. Presentation by AEHT Student President on the outcomes of 2019 Youth Parliament held in London (Mirta Čenić)

By means of a PowerPoint presentation, Mirta Čenić presents the process and outcomes of the Youth parliament held last May in London. The event included debates, presentations, writing of a manifesto on the topic "Climate changes and the Hospitality, Travel and Tourism industries (HTT)". Several visits were organized, amongst which a visit to the Saatchi Gallery, with an exhibition of dramatic photographs showing the effects of climate change in the Arctic. The The aim of the AEHT Youth parliament consists in involving students in the decision-making process from young age on, making them aware e.g. of the power of fighting the climate change with knowledge, one of the missions of our member schools.

The event was an outstanding experience for Mirta, who considers the acceptance and the appreciation of diversity by all participants as major outcome. The manifesto elaborated by her team contains many suggestions to lower the impact of the Hospitality and Tourism industry on our environment and thus on climate change:

- Lowering the price of industrial hemp

- Wholly replacing plastic
- Lower prices of hemp would encourage tourism entrepreneurs to use more hemp and less plastic

- Educating about the importance of the ecology

 By offering distinct educational programmes on ecology and climate change, which are tailored to appeal to different social groups

- Buying organic food and supporting small local farms and factories would

- reduce gas emissions caused by transportation
- help the community to develop

- Green taxes

- Green taxes can discourage behaviour that is damaging for the environment and people
- Higher taxes on plastic bottles and plastic bags

- Stricter laws regarding zoos

- Zoos sometimes help endangered species but, in many zoos, animals are kept in cages and receive poor care
- Expensive tickets equal more money for good care of animals

- Monitoring waste from hotels and other establishments

- a law where a business would have to pay if their pollution exceeds the limits set by the government
- replacing plastic cups, straws and plates with glass or other reusable materials

- Cruise ships

- imposing higher taxes on cruise holidays
- creating special harbours for cruise ships to visit
- restrictions on where cruise ships could travel

- Serving as an example

- the most important part as it would contribute to change mentalities.
- This industry has an enormous potential of serving as an example of behaviour to people inside and outside of HTT

Each Youth Parliament will elect an AEHT Student President who will have some duties to accomplish at the upcoming Annual conference, comprising the delivery of a welcome speech at the opening ceremony, the participation in a masterclass and the attendance at the Presidium and Executive board meetings.

Mirta Čenić suggests implementing an ecology subject at our schools. According to Olga Vakhmanova, some international projects - or even combined proposals - should flourish from the outcomes of these parliaments.

Mirta Čenić draws a well-deserved applause for her presentation, presentation that should, according to Remco Koerts, motivate National Representatives to encourage their member schools to send students to this highly instructional event. Murray Cooper from DAL, who was so far endorsing the AEHT Youth Parliament Facilitator role and animating the Youth parliament in London, has been replaced, due to new duties, by Mr Onur Cokuludag. 'Food waste' might become the topic of next year's edition, which may again be organized in London, if no other school is willing to step in.

4. Election of a new Vice-President

Three candidates run for the position of Vice President left vacant after the departure of Nuria Montmany: Sanne Huygens from Belgium, Didier Leder from France and Paolo Aprile from Italy. All three take the floor to present their electoral statement to the audience.

According to Sanne Huygens, organizer of the AEHT congress in Ostend, AEHT activities are mainly focused on youngsters and were recently extended to directors. However, little is done for teachers, though sharing of good practices can be very inspiring. Today's communication techniques should allow the gathering of information without too much physical efforts. Sharing information, knowledge, teaching material and experiences could be done in a separate part of the AEHT website and, during the Annual Conference, at the occasion of teachers' workshops, of Executive Board meetings and at General Assemblies. Moreover, students like to have discussions with adults, and we should provide opportunities for such exchanges. Sanne Huygens is willing to help the AEHT in that regard.

Didier Leder, headmaster at the Hotel school in Marseille for 6 years now, has been involved in AEHT activities since he started working at his school. 2 years ago, he was elected National Representative and entered the AEHT Executive Board. Before, he had for many years different duties within the Presidium of the French Network of Hotel and Tourism schools AFLYHT (treasurer, vice-president and organizer of an AFLYTH congress). Currently, he is involved in many international projects and could share his expertise in that field with the AEHT Presidium.

Paolo Aprile is headmaster of two important Italian Hotel and Catering schools, which are very much involved in the internationalisation of education sought after by the Italian Ministries of Education and of Foreign Affairs. Outstanding students and teachers of his school have the opportunity to experience intercontinental exchanges with schools and colleagues from USA, Canada, China, Hong Kong, Singapore, Thailand, Malaysia, Uzbekistan, Jordan, Ethiopia, Martinique and Japan. If elected, he could share his expertise in the field of EU funded programs and the internationalisation of education for students and for further training for teachers with the Presidium and AEHT members. He could also launch projects to help underprivileged populations, e.g. in the favelas in Brazil. He would also work for the highly desirable reduction of participation fees at annual conferences, meetings and contests.

The assembly proceeds to formal voting, followed by the counting of votes by two scrutineers, Klaus Enengl (treasurer) and Olga Vakhmanova (Russian National Representative): 21 votes are collected, 20 are valid, 10 go to Sanne Huygens, 6 to Didier and 4 to Paolo Aprile.

5. Report from the various Vice-Presidents on developments in their assigned portfolio

Report on new professional partnerships as well as on the organization of competitions at Annual conferences (Ray Cullen)

Ray Cullen has been witnessing that all competitions are running very well and he thanks the audience for having brought so many participants.

Regarding the Head Judges panel, the AEHT had to proceed to some changes: Emil Juvan from University of Primorska – Faculty of Tourism Studies in Portoroz, Slovenia is replacing Helena Cvikl, Head Judge for the Front Office competition, who left her school in Maribor. In the Wine Service competition, Theo Verhofstadt has been replaced by Henk van der Meer from MBO Hospitality & Tourism School in Friesland. Moreover, it is an excellent sign that the juries could all be completely set up on the first evening without any special solicitations.

AEHT ICT strategy (Neeme Rand)

Following the implementation of the GDPR regulation, a new membership database had to be developed last year. Each member organisation may give access to the platform to one single person, but the details of more persons may be added so that they may all get our mailing. However, in order to avoid that our Head Office gets overwhelmed by bounced emails, please check regularly all details registered under your organisation and delete immediately those of persons leaving your organisation.

To harmonize the presentation of events on the AEHT website, organizers of events are kindly asked to make use of the draft banner provided by the AEHT Head Office. Moreover, those who are fluent in social media (FB, aso.) may receive the editor's rights to publish interesting material on our pages.

Report on the first 3 day "Academic Program" for directors (and teachers) at the AEHT Annual Conference (Michel LANNERS)

Two years ago, Michel Lanners got convinced of the necessity of enhancing the relevance of our activities, notably our annual congress, for school directors and of better communicating our strengths. As suggested by our Italian National Representative, we started small and the first Academic progam was held by Steve Hood from SHARE in Leeuwarden within the framework of the General Assembly. After assessing this first experience, we realized that it was difficult to run our meetings and the Academic programme at the same time without a strong cooperation with the organizers from the beginning on. This year, three speakers will make a lecture on a topic related to sustainability, more precisely:

- a. Transforming our (tourism) world: How to walk our sustainability talk? by Irena Ateljevic
- b. From resources to sustainable destination products by Lidija Petrić, PhD.
- c. The example of RegiÔtels: how to relaunch old-fashioned hotels in a context where circular economy and sustainability are prevailing by Gregory Tugendhat

For this year's Academic program, 37 persons are attending; 20 persons registered via the 5-day package and 17 booked for a 3-day package and the later ones might attend the conference only due to the Academic program. By Friday evening, Michel Lanners assumes to have gathered ideas for future editions. Remco urges the National Representatives to promote the initiative in their country to increase even more the attendance for next year.

6. Treasurer's report (Klaus Enengl)

Klaus Enengl will retire as AEHT treasurer on January 1st, 2020 and from his position as headmaster next year. Thus, this is the last time he attends this meeting. The Presidium will inform members of his successor as treasurer, whom he will help to 'get on track'.

Our accounting is done by the fiduciary AMS in Luxembourg and got checked by our auditors, Danielle Snauwaert and Jürgen Clausen, on July 3rd, 2019. Thus, figures are ready to be presented by Klaus at this assembly. Regarding the profit and loss table of 2017, we had a benefit of 6000 EUR, whereas for 2018, we had a loss of 24000 EUR. This loss is mainly due to the fact that the Christmas in Europe event in 2017 in Fatima was not funded by the Erasmus+programme as years before and parts of the costs for this event had to be covered by the AEHT by its own resources, and this only in 2018. For 2019, the event got again co-financed by an Erasmus+ project, fact that will have a positive impact on the result of the current financial year.

7. Report on membership applications, resignations and exclusions (Klaus Enengl)

• Schools excluded in 2018

As Klaus was not present last year, he presents to the audience the list of schools that had to be excluded in 2018 for not paying for 2 years consecutively.

There are 9 schools that did not pay for 2 consecutive years in 2018 and will get excluded.

AEHT CODE	NAME - TOWN	SUM DUE
BE024	DE PANNE	2 x €290, -
DK001	AALBORG	2 x €290, -
FR076	SAINT CHELY D'APCHER	2 x €290, -
FR087	DARDILLY	2 x €290, -
HU001	BUDAPEST	2 x €290, -
IT174	MONFALCONE	2 x €290, -
IT085	CASTELVETRANO	2 x €290, -
IT087	MESSINA	2 x €290, -
RS006	NOVI BEOGRAD	2 x €290, -

• New members in 2018

AEHT CODE	NAME - TOWN	PAYMENT
IT182	POLIGNANO MARE	YES
IT183	VELLETRI	YES
IT184	TERMOLI	YES
IT015	RECOARO TERMY (RE-ENTRY)	YES
IT106	ROMA (RE-ENTRY)	YES
UA007	CHERNIVTSI	YES
CY004	PARALIMNI	YES
CY005	LIMASSOL	YES
AT009	KREMS (RE-ENTRY)	YES
IT185	VAIRANO PATENORA (CE)	NO
RU012	SIMFEROPO, CRIMEA	NO
UZ001-OBS	SAMARKANT	NO
UZ002-OBS	TASHKENT	NO
UZ003-OBS	TASHKENT	NO
FR108	DINARD	YES
NL036	HAARLEM	YES
PT018	MOITA	NO
IT140	VARESE (RE-ENTRY)	YES
F994-IND	Mrs PELLIGRINO	YES

In 2018 the AEHT received in total 19 applications. However, for several years now, the treasurer encounters a strange phenomenon: some schools apply and urge the treasurer to send out the invoice immediately, but never do the payment. In 2018, 6 schools were in that case and never reply to reminders. In 2018, there were however 4 schools that have reentered the association, which is a clear sign that they missed our association's activities.

New members in 2019

In 2019, we have the same situation; 17 membership applications were received, but so far only 11 paid:

AEHT CODE	NAME - TOWN	PAYMENT
IT186-PROF	CAROLI HOTELS	YES
IT187	OSTIGLIA	YES
EU002-OBS	PEJE	YES
EU003-OBS	GJAKOVE	YES
EU004-OBS	PRIREN	YES
IT188	MILANO	NO
PT019	PENICHE	YES
GE001	TBLISI	NO
TR031	IZMIR	NO
TR050	MALTEPE	NO
SI008	PORTOROZ	NO
		(NB.: has meanwhile paid)
CY006	LIMASSOL	YES
TR051	SINCAN / ANKARA	YES
DK009	ESBJERG	YES
US004-PROF	AHLEI / ORLANDO	YES
HR028	CAKOVEC	YES
TR052	ANTALYA	NO

The number of new schools is not raising and stays around 10 per year, whereas in former years 15 to 20 new members joined the association every year.

• Resignations in 2019

Eight members resigned in 2019. Most resignation are due for financial reasons or for not attracting enough clients (as for Casa della Divisa and BSG). Parma Spaggiari has not paid this year. Their contribution amounts 1500 EUR/year and losing their membership would represent a loss of 4500 EUR/year. (NB.: Meanwhile, BSG has decided to continue its membership with AEHT).

Members that have forgotten to pay their (full) membership fees in 2018 and 2019 and risk to be excluded by December 31st, 2019

There are another 10 schools this year that did not pay for two consecutive years and will get excluded if they do not pay by the end of the year according to the statutes.

Here is the list:

AEHT CODE	NAME - TOWN	
BE018	KOKSIJDE	
BE032	KORTRIJK	
HR024	ZADAR	
ES017	ALMERIA	
FR041	VILLERS-LES-NANCY	
FR106	GUERANDE	
FI003	KUOPIO	
IT168	BRINDISI	
IT180	GIARRE	
IT098	MARGHERITA DI SAVOIA	
IT997-IND	Mrs CAROLI	
IE010	LIMERICK	
MK006	KRUSEVO	
RU009	CHERKESSK	
RU011	ARTEM	
RS007	VRNJACKA BANJA	
TR017	ANKARA	
TR043	BALCOVA-IZMIR	

Several schools were already removed from the above list, as they replied to the treasure's recalls and paid by now. Those remaining will receive again their invoice from the treasurer and will be automatically excluded by the end of the year, if they have not paid by then.

Our invoices do not reach some of our schools as their contact email address(es) is no longer valid. National Representatives should invite all their member schools to check regularly their emails in the AEHT database and make the necessary updates. On request of Sanne Huygens, all National Representatives will receive a copy of the reminder to pay the membership fees so that they may intervene and, if informed, brief the Presidium on the financial situation of the schools concerned.

• Members that have forgotten to pay their membership fees in 2019

20 schools have forgotten to pay their member ship fees this year:

AEHT CODE	NAME - TOWN	AEHT CODE	NAME - TOWN
BE006	ANTWERPEN / MERKSEM	IT175- PROF	GRUPPO SPAGGIARI PARMA
BE034	GENT	IT177	ASCOLI PICENO
BG001	SLIVEN	IT178	PORTO SANT'ELPIDIO
CH005	LAUSANNE	IT184	TERMOLI
HR013	ZAGREB	IT021	LORETO
CY005	LIMASSOL	IT032	SAN BENEDETTO DEL TRONTO
DK002	VALBY	IT051	RIOLO TERME
DK007	KOLDING	IT060	MONZA
FR009	CHALLES LES EAUX	IT069	MONTECATINI TERME
FR010	ANGERS	IT088	ROMA
FR018	GUEBWILLER	IT094	ROMA
FR102	AMIENS	IT996-IND	SENIGALLIA
FR103	CONTREXÉVILLE	NL012	ROTTERDAM
IT108-PROF	LA CASA DELLA DIVISA	NL027	THE HAGUE
IT126	CITTA DI CASTELLO	NL031	SNEEK
IT130	ISCHIA	NL033	LEEUWARDEN
IT154	GIULIANOVA	PT013	PORTO
IT162	BARI	PL023	BIELSKO-BIALA
IT163	REGGIO EMILIA	SE062	SKÖVDE
IT169	LEGNANO		

There are around 40 schools that have not paid their membership fees and National Representatives are invited to recall those schools to pay as all payment is vital for the functioning of our association.

Annual Conference 2021 on a cruise ship

With the help of the Austrian schools, the AEHT Head Office will again organize an Annual Conference on a cruise ship in November 2021. This time the trip will take us to the Eastern part of the Mediterranean Sea starting probably in Venice and visiting afterwards Bari (IT), Corfu (GR) Kotor (ME), Dubrovnik (HR) before returning back to Venice. Antun Perusina will organize a trip to the old city of Dubrovnik and Klaus Enengl hopes that the schools from Bari and Montenegro will agree to do the same. As soon as more information on the journey are available, he will share them with us.

8. Working session with National Representatives (Ana Paula PAIS)

AEHT Academy



The AEHT Academy, whose logo has been created by the San Ignasi school of Barcelona, is aimed at bringing new knowledge to our member schools and embraces already activities as the HEG seminar, the Academic Program of the Annual Conference as well as additional seminars for teachers and intends to develop an AEHT certification for all these initiatives.

The HEG seminar is already well established, with its latest edition in 2019 in Porto and a future one planned in Famagusta.

Regarding the next edition of the Academic Program at the Annual Conference in Aveiro, the preparations are already on their way.

Proposals to make AEHT more attractive

Ana Paula Pais explains the current AEHT financial situation to the audience:

- in a negative perspective ...
 - 1. We are losing members (schools as well as professional partners)
 - 2. We have trouble getting members to actually pay their annual subscriptions
 - a) Mainly because the AEHT officers can't regularly update the AEHT database to send invoices to the right people
 - b) Each school is responsible for updating the AEHT database
 - 3. We have a worrying financial situation

- in a positive perspective ...

We are increasingly promoting activities in our community, namely:

- 1. Masterclass for students
- 2. Improved Higher Education Seminars
- 3. A newly set up Academic Program at the annual conference
- 4. aso.

The AEHT offers much more to our members than years ago and yet, our membership fees have note increased in the last 10 years. Moreover, people are not enough informed about our association, its activities and its values. What should be done/improved?

Ana Paula Pais shows how the Presidium has already reduced costs and risen efficiency by making almost monthly online meetings and by assuming their own expenses whenever possible. Several National Representatives make proposals how to further improve the situation and here are the results of the working session:

- 1. Make use of national meetings
 - Report to national members, so that the AEHT stays attractive to them;
 - Find support for schools that do not have the means to participate (Erasmus projects, ...).

Didier Leder commits himself to presenting the AEHT at the next AFLYTH congress. Other National Representatives should do the same.

- 2. Increase the size of our network (value of our network) by keeping the annual membership fees as low as possible retained proposal: raise the fees from 290 to 315 Eur for school members for 2020.
- 3. Keep travel and hotel costs for participating in the activities as low as possible. March meetings could be changed into a seminar with an expert talking about training and the national educational system to make travel and subsistence costs of National Representatives eligible for Erasmus grants.
- 4. Intensify the promotion of the AEHT and make sure that there are activities scheduled along the year (preschedule sessions). An AEHT brochure is being elaborated for promotional purposes, that will show the missions and vision of our association and with little text to be easily understandable. The brochure will bear 5 QR codes with links to always updated information and lists and with a space where National Representatives may put their own address.

- 5. Organize the streaming of short teaching sessions to enhance knowledge (already practiced by DAL, who is willing to share their expertise). National Representatives should make proposals according to their national needs. We should be more active and apply for more Erasmus projects and run projects together;
- 6. Create the concept 'made in Europe'; Italy has launched a project 'made in Italy' to promote the 'made in Italy'-style in gastronomy and restaurant service all over the world. We could do the same on a European level.
- 7. Produce a bank of ideas and projects as a continuation of the Academic program;
- 8. Focus more on activities and solutions, and less on the problem 'who is not paying'. There are enough opportunities to get funding by the Erasmus program, which budget will be doubled next year by the EU. Moreover, videos and streamings could be done to share the content (e.g. of March meetings) with people that cannot attend (e.g. for financial reasons). Contact authorities to get venues for meetings for free. In Belgium, students that won a golden medal in the national competition get their participation at the AEHT Annual Competitions paid by the sponsors of the National competition.
- 9. Promote a questionnaire among our members to find out what are their expectations regarding the AEHT;

The National Representatives not present should also be involved in this debate.

9. The 2019 Annual Conference in Aveiro (PT) (organizing team)

Vitor Sa from EFTA- Escola de Fromacao Profissional em Tourismo in Aveiro gives a PowerPoint presentation on Aveiro, the venue of the next AEHT Annual Conference. On January 1st, 1986, Portugal joined the EU. Aveiro lies on the coast in the Centre of Portugal between Porto and Coimbra and counts 78 500 inhabitants. Aveiro, also called the Portuguese Venice, is known for its fabulous network of canals, its natural lagoon landscape (Ria de Aveiro) and many islands as well as for its resources, fishing industry and its historical - cultural heritage. 'Must sees' are a.o. the old train station with its famous tiles, its colourful boats (Moliceiros), its beautiful sandy beaches, its salt pans maintained by "marnotos" (workers at the salt pans), its natural reserve inhabited by numerous species of birds, its mountains, aso. Don't forget to taste the Salicornia (glasswort), a succulent, halophyte (salt tolerant) plant growing in the salt marshes).

Described by Saramago, a Portuguese writer, with reference to the 'Ria de Aveiro', Aveiro is a living body that connects the land to the sea like a huge heart. Aveiro is also known as the capital of Art Nouveau. There are numerous buildings of this architectural style scattered throughout the city. Distinguished as the Museum City of Art Nouveau in Portugal, Aveiro is a member of the *Art Nouveau Network* alongside Barcelona, Brussels, Budapest, Glasgow, Helsinki or Havana. Beira-Mar district, which developed outside the old city walls, is one of the most colorful areas in all of Portugal. Historically, this has been the home to fishermen, seafarers and workers at the salt pan.

Aveiro has many valuable touristic offers and the number of nights spent by tourists has increased by 55% between 2014 and 2018. Moreover, Aveiro has one of the biggest campus and university of Portugal.

The 33rd AEHT Annual Conference will be organized from November 2nd to November 7th, 2020 in Aveiro and the operational centre of the conference will be located at the Mélia Ria Hotel, a 4-stars unit of the well-known Spanish hotel chain with a large logistics capacity, located right in the center of modern Aveiro only, a 5-minute walk from the old city and the train station. This hotel will host parts of the participants and all other hotels will be in a walking distance.

The same competition as in 2019 will be held:

Culinary Art	
Decathlon	
Pastry	
Restaurant Service	
Wine Service	
Barista	
Cocktail	
Front Office	
Tourist Destination	
Hospitality Management	

The conference logo includes the main elements that represent the city of Aveiro (NB.: the barrel represents a barrel filled with 'oves moles', some typical sweets).



AEHT2020 is committed to sustainability and aims to make this 33rd edition a certified sustainable event (ISO 20121). The city's strong connection to nature and biodiversity has fostered Aveiro's growth in the last decades and, motivated by the same consideration, EFTA wants us to join efforts to make the conference an example of best practice having regard to:

- Good management of water and energy consumption;
- Use of recycled and reusable materials;
- Recycling of materials and waste produced during the conference;
- Management of CO2 emissions produced (directly and indirectly);

- Awareness of the effects on biodiversity;
- Selection of suppliers with sustainability practices.

What is the best way to get to Aveiro?

It is strongly recommended to fly to Porto, the closest airport to Aveiro, only a 35-minute ride away by train. Those who are unable to fly to Porto, may arrive via Faro (5h15 away) or Lisbon (some 200 km away) and take one of the fast train connections to Aveiro. However, be careful if you fly in via Lisbon or Faro as on your return you should not book a return flight too early in the morning due to a lack of trains during the night as well as much less connections on weekends than on workdays.

Follow the presentation of two videos on Aveiro, the first made especially for this event, the second produced by the tourism board of the Center of Portugal. One of these videos may now be seen on the AEHT Facebook page.

Weather in November is unpredictable; it might be quite hot (around 20 degrees) as well as raining. Therefore, it is essential to check the weather forecast a few days before leaving for Aveiro.

10. Date of next Executive Board Meeting

The next meeting of the Executive Board would be in Aveiro (PT) on Saturday, March 7th, 2020 (arrival on the 6th and departure on the 8th).

Diekirch, February 5th 2020

Remco KOERTS AEHT President Nadine SCHINTGEN AEHT General Secretary and Rapporteur